



Children and Family Court Advisory and Support Service

Paper for the Board Meeting on Friday 11 June 2010

Performance Report: April 2010 (year to date)

1	Aim & Purpose
1.1	To provide the Board with an overview of the operational service position as at 30 April 2010.
2	Action For The Board
2.1	This report is for information and discussion only.
3	Recommendation
3.1	For the Board to note the report and key issues.

Key Performance Indicator (KPI)	Target	Performance	Trend
1: Public allocated workload	97%	95.1%	↑
2: Private allocated workload	97%	91.3%	↓
3: Safeguarding assessments rated as satisfactory or higher	97%	96.3%	↑
4: Service users expressing overall satisfaction	65%	61.4%	↓
5: Risk assessment duty rated as satisfactory or higher	tbc		
6: Care cases allocated by CMC date	97% (by Mar-11)	64.3%	
7a: Multiple issue section 7 reports filed by agreed date	tbc Q2	41.3%	
7b: Single issue section 7 reports filed by agreed date	tbc Q2	65.9%	
7c: Risk assessment section 7 reports filed by agreed date	tbc Q2	55.0%	
7d: Wishes & feelings section 7 reports filed by agreed date	tbc Q2	56.9%	

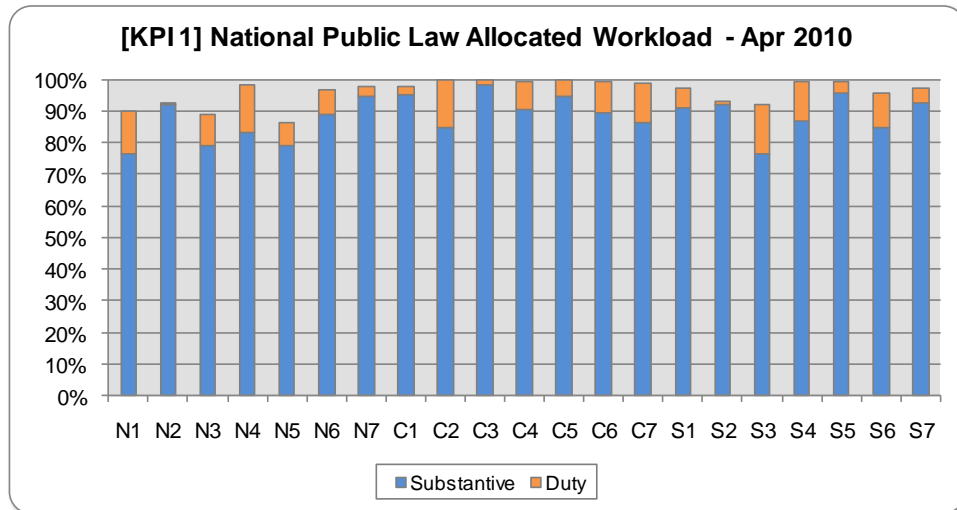
Allison Woods – Head of MIS

Andrew Thorpe – Senior Research & Data Analyst

Public Law - KPI 1: Public law workload allocated at month end

Target:	97%
Performance:	95.1%
Trend:	↑

This indicator measures all public law cases received and ongoing, as a snapshot at the end of the month. All public law cases should be allocated upon receipt either on a duty or substantive basis. Cases should remain allocated until the case is closed, though this may involve reallocation or changes from duty allocation to substantive allocation.



For this measure a year to date average is reported to build a picture of performance for the year as it progresses.

Performance for this indicator has increased from the previous month's figure of 93.1% to 95.1%.

All three operational areas have been able to maintain performance in the amber range despite the continuing care demand increases (see page 4 for further details), in part through the use of duty advice arrangements.

Best Performance: C5 is achieving 100% this year to date.

Service Area Hotspots: N1 (80.29%), N3 (79.5%), and N5 (85.6%), are all below target this year to date.

Comparison: Performance last year to the end of April for this indicator was 93.4%.

Unallocated: At end of April 2009 = 758 cases (636 Care Cases)
 At end of March 2010 = 649 cases (474 Care Cases)
 At end of April 2010 = **727 cases (551 Care Cases)**

There are several different stages in which a public law Care case can have the status of 'unallocated' in Cafcass' Case Management System (CMS).

- Stage 1: At the beginning of a case before the Case Management Conference has taken place, typically 45 calendar days (6 weeks) from the application issue date. Of the 551 unallocated Care cases, 101 (18.3%) are pre-CMC.
- Stage 2: Post Case Management Conference but without a final hearing or final legal output entered on CMS. Of the 551 unallocated Care cases, 202 (36.7%) are in this category and between 6 weeks and 29 weeks old, 38 (6.9%) are between 30 and 49 weeks old, 23 (4.2%) are between 50 and 79 weeks old, and 4 (0.7%) are more than 80 weeks old.
- Stage 3: Past final hearing and/or final legal output entered in CMS. Of the 551 unallocated Care cases, 183 (33.2%) fit into this category. These will be cases awaiting notice of final legal output from the court, or awaiting administrative closure on CMS.

Further information on public law case statuses and stages can be seen on page 11 of this document.

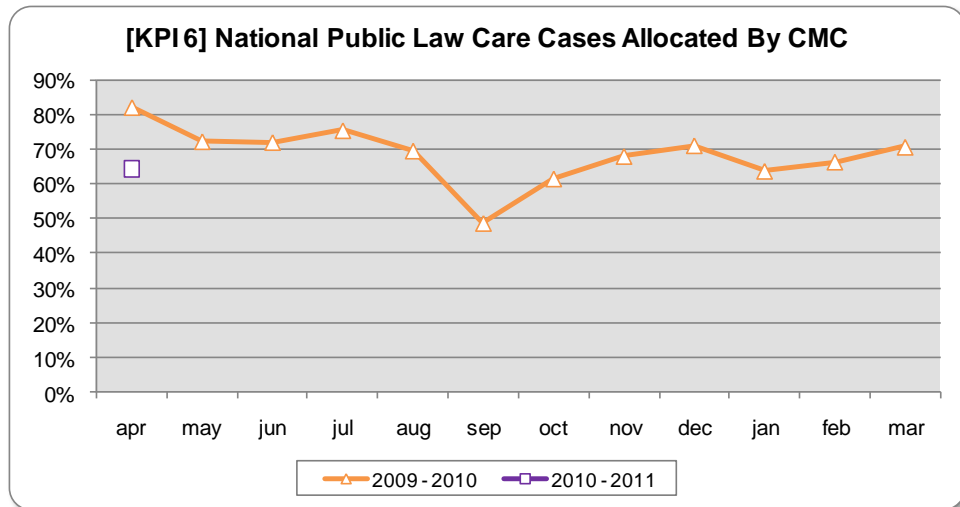
Public Law - KPI 6: Care cases allocated by CMC date

Target:	97% (by Mar-11)
Performance:	64.3%
Trend:	New

This indicator is a measure of the ability to allocate a Cafcass Family Court Advisor as a Children's Guardian, on a substantive basis, to all public law care cases by the date on which the Public Law Outline (PLO) specifies that the Case Management Conference (CMC) is to take place. This is a specific requirement of the President's Interim Guidance, originally introduced in July 2009 and renewed in April 2010, which has effect until September 2010.

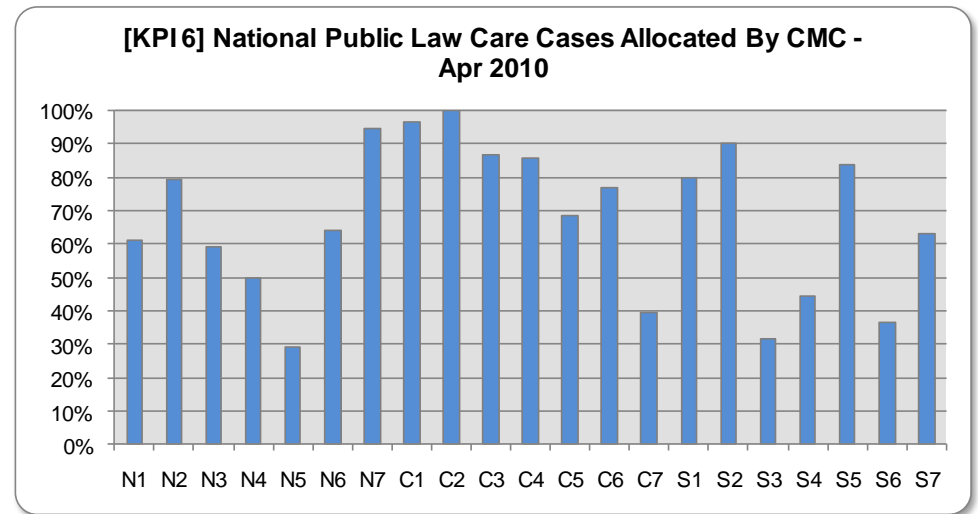
The purpose of the CMC is to enable the case management judge or case manager, with the co-operation of the parties, actively to manage the case and, at the earliest practicable opportunity to identify the relevant and key issues and give full case management directions including confirming the Timetable for the Child.

The CMC will take place no later than 45 calendar days of the application issue date, and the precise measurement of the indicator is defined by this expectation in the PLO.



For this measure only the most recent month is reported because the target of 97% is only to be achieved by the end of March 2011. This date has been selected to give time for teams across the country to establish sustainable models of intervention in public law care cases, in accordance with the President's Interim Guidance.

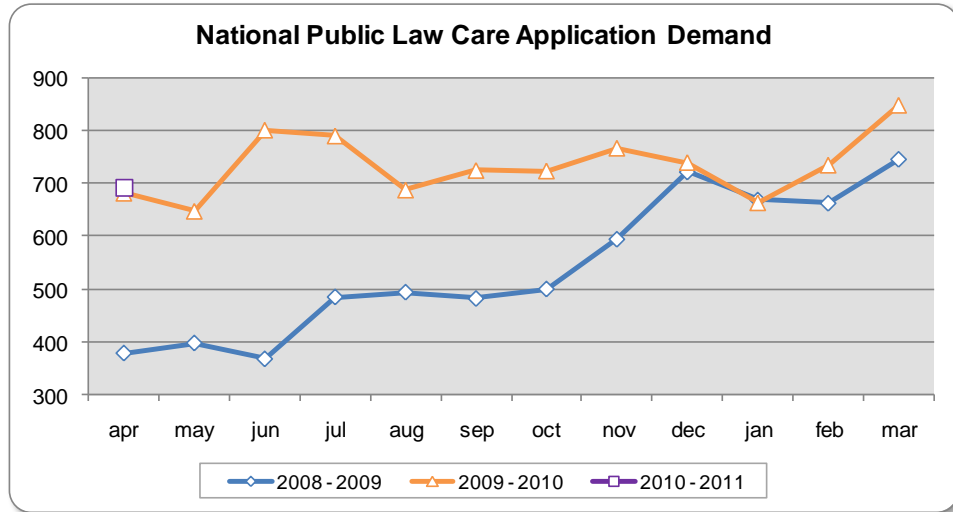
In April 2010, 524 Care cases were allocated on a substantive basis, with 64.3% (337 cases) being allocated within 45 calendar days of the issue date of the court application.



Best Performance: In April 2010, 100% of care cases in C2 were allocated within 6 weeks of the application issue date.

Comparison: National performance last year to the end of April for this indicator was 82.1%.

Public Law - Demand



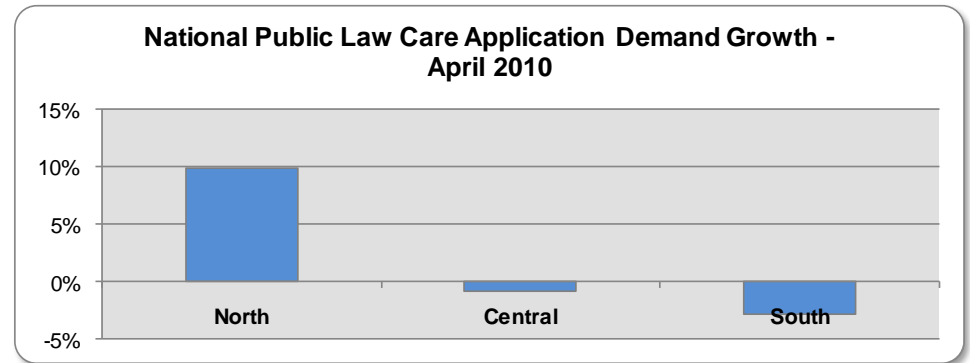
2008/09 - Following the implementation of the Public Law Outline (PLO) in April 2008, Cafcass experienced a 27.3% drop in demand for Care cases across the country from April to June 2008, in comparison to the same period in 2007.

Demand levelled off for the period of July to October 2008 but then rose sharply resulting in a significant increase in applications, coinciding with the Baby Peter case. The second half of the 2008-09 year saw nearly 50% more care applications than the first half. Overall, care demand for 2008-09 was up 4% compared to the previous year.

2009/10 – Throughout the year, care demand remained at unprecedentedly high levels. Comparing the whole year of 2009-10 to the previous year, care demand was up by 34% (2,188 applications), from 6,496 applications to 8,684 applications.

March 2010 (832 cases) was the highest care demand figure ever recorded for a single month since Cafcass began collecting this data.

2010/11 – Comparing April 2010 to the same month in the previous year, care demand is up by 1.5% (10 applications), from 681 applications to 691 applications.



The North area received 208 care applications in April 2010, a 10.6% increase when compared to the 188 applications received in the same month in the previous year.

The Central area received 231 care applications in April 2010, a 2.1% decrease when compared to the 236 applications received in the same month in the previous year.

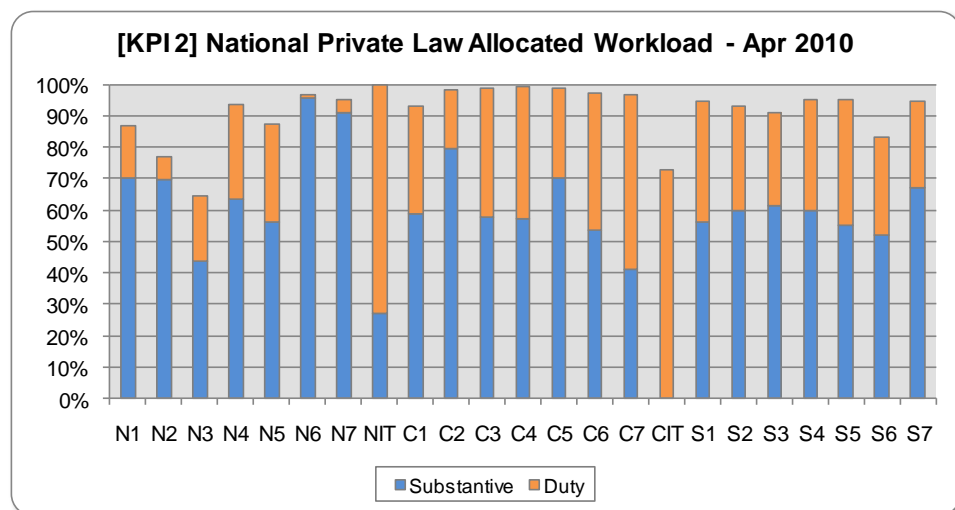
The South area received 231 care applications in April 2010, a 4.9% decrease when compared to the 243 applications received in the same month in the previous year.

Demand for care applications will be closely monitored throughout the year.

Private Law - KPI 2: Private law workload allocated at month end

Target:	97%
Performance:	91.3%
Trend:	↓

This indicator measures all private law cases received and ongoing, as a snapshot at the end of the month. It is expected that all private law cases will be allocated upon receipt, and that they will remain allocated, either on a duty or substantive basis, until the case is closed.



For this measure a year to date average is reported to build a picture of performance for the year as it progresses.

Performance for this indicator has decreased slightly from the previous month's figure of 91.9% to 91.3%.

Best Performance: C5 achieved 99.4% in April.

Comparison: Performance at the end of April 2009 for this indicator was 65.8%.

Unallocated: At the end of April 2009 = 9,464 cases
 At the end of March 2010 = 2,181 cases
 At the end of April 2010 = **2,229 cases**

There are several different stages in which a private law case can have the status of 'unallocated' in Cafcass' Case Management System (CMS). Of the six sub-categories, only the fourth is particularly problematic:

- Stage 1: At the beginning of a case before a named practitioner is allocated either on a duty or substantive basis. Of the 2,229 unallocated cases, 166 (6.9%) have yet to reach the first hearing.
- Stage 2: After a court hearing at which further Cafcass work has not yet been requested, but a further hearing may have been scheduled. Of the 2,229 unallocated cases, 713 (29.8%) fit into this category.
- Stage 3a: After a court hearing and Cafcass having been asked to prepare a report which has more than 10 weeks until the final hearing date. The remaining time is likely to be sufficient for the report to be filed on time. Of the 2,229 unallocated cases, 232 (9.7%) fit into this category.
- Stage 3b: After a court hearing and with an open report which has less than 10 weeks until the final hearing date. This category of unallocated cases is the most problematic, in that it may well be difficult to undertake the work and file the report on time. Of the 2,229 unallocated cases, 437 (18.2%) fit into this category.
- Stage 3c: After a court hearing and with an open report which has gone beyond the filing date. Of the 2,229 cases, 384 (16.0%) fit into this category. These cases are being carefully scrutinised to ensure the accuracy and validity of this classification.
- Stage 4: After work has been sent to the court (e.g. report filed), but prior to learning the outcome of the court case, which enables closure of the case. Of the 2,229 unallocated cases, 297 (12.4%) have had all reports filed and are awaiting notification of the final outcome.

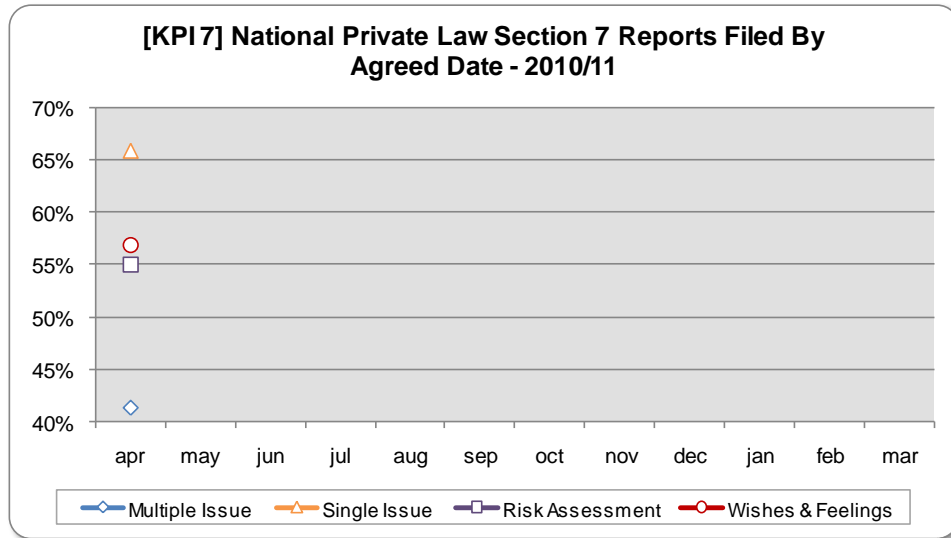
Further information on private law case statuses and stages can be seen on page 11 of this document.

Private Law - KPI 7: Section 7 reports filed by agreed date

KPI	7a – Multiple Issue	7b – Single Issue	7c – Risk Assessment	7d – Wishes & Feelings
Target:	tbc Q2	tbc Q2	tbc Q2	tbc Q2
Performance:	41.3%	65.9%	55.0%	56.9%
Trend:	New			

As of April 1st 2010, Cafcass is able to record the four distinct types of welfare report that can be ordered under section 7 of the Children Act 1989: multiple issue, single issue, risk assessment, and wishes & feelings. These categories of report are set out in the President's Interim Guidance.

This indicator measures the rate of each the four types of section 7 report that are filed by the date agreed between the Court and Cafcass office.



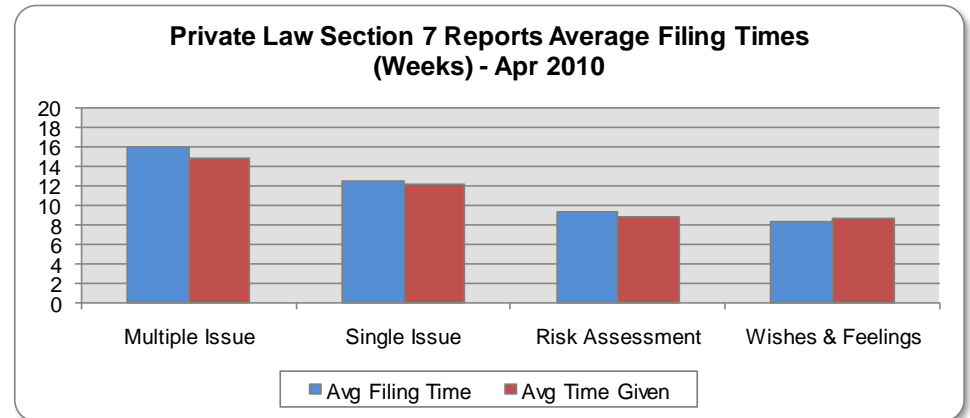
At present there is only one full month of data to show for this KPI, however the above graph will track the performance trend for each month throughout the year.

In April 2010, Cafcass filed 63 multiple issue reports, with 26 (41.3%) meeting the filing date, 129 single issue reports with 85 (65.9%) meeting the filing date, 20 risk assessment reports with 11 (55.0%) meeting the filing date, and 116 wishes & feelings reports with 66 (56.9%) meeting the filing date.

Best Performance (April 2010)

- 7a:** N6 & C3 filed 100% of multiple issue reports by the agreed filing date.
- 7b:** C5 & S7 filed 100% of single issue reports by the agreed filing date.
- 7c:** C4 & C7 filed 100% of risk assessment reports by the agreed filing date.
- 7d:** N7, & S6 filed 100% of wishes & feelings reports by the agreed filing date.

Supporting Information

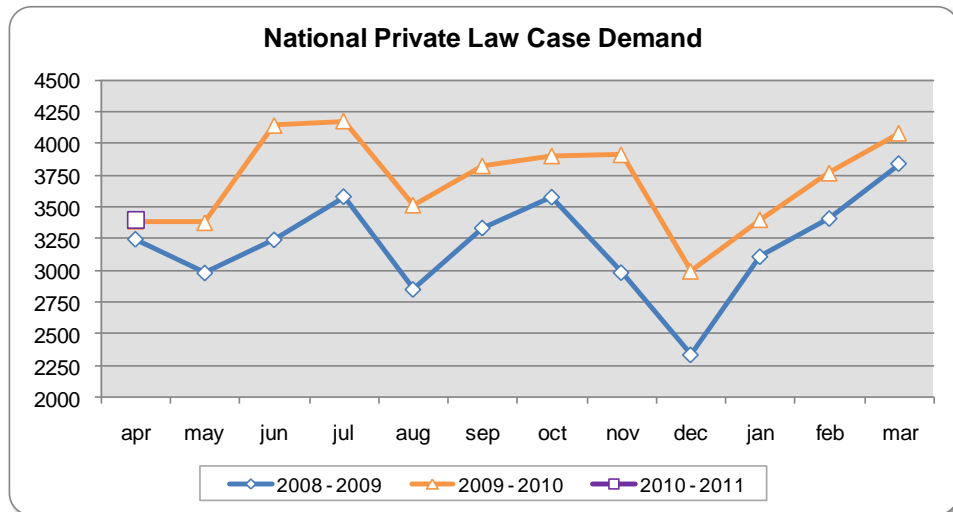


In April 2010, the 57 multiple issue reports filed were filed at an average of 15.9 weeks, against an average agreed filing time of 14.9 weeks. The 111 single issue reports were filed at an average of 12.5 weeks, against an average agreed filing time of 12.2 weeks. The 17 risk assessment reports were filed at an average of 9.3 weeks, against an average agreed filing time of 8.8 weeks. The 102 wishes and feelings report were filed at an average of 8.4 weeks, against an average agreed filing time of 8.6 weeks.

Private Law - Demand

Private Law Cases

All court application forms received by Cafcass are screened for possible risks to the child or other family members. Depending on the level of identified safeguarding and welfare issues involved, some cases result in no further work for Cafcass beyond the first court hearing, while some others are dealt with by local authority children's services.



2009/10 – Comparing the whole year of 2009-10 to the previous year, private law case demand is up by 15.6% (5,994 cases). A total of 4,201 cases were received in July 2009, which is the highest private law case demand figure ever recorded for a single month.

One factor in this increase is the continuing work to improve the transmission of C100s from the Courts to Cafcass.

2010/11 - Comparing April 2010 to the same month in the previous year, Private law case requests are up 0.2% (6 cases).

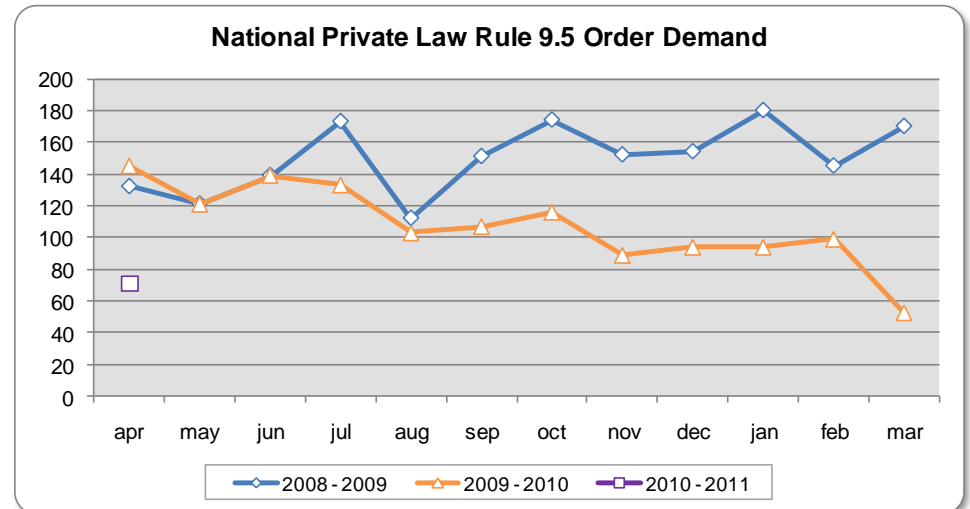
Section 7 Reports

2009/10 - Comparing the whole year of 2009-10 to the previous year, section 7 report demand is down by 12.4% (2,426 reports), from 19,622 reports to 17,196 reports.

2010/11 - Comparing April 2010 to the same month in the previous year, section 7 report requests are at the same level (1,580 reports).

Rule 9.5 appointments

Rule 9.5 appointments are ordered where the court decides, in more complex private law cases, that the child should become party to the proceedings and be separately represented by a guardian ad litem and a solicitor.



2009/10 – Comparing the whole year of 2009/10 to the previous year, Rule 9.5 orders are down by 28.3% (510 orders), from 1,803 orders to 1,293 orders.

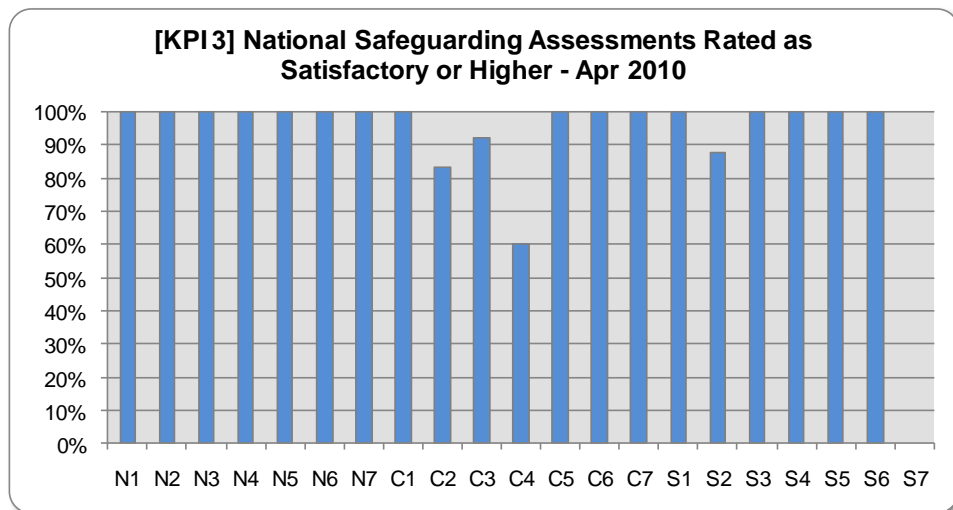
2010/11 – Comparing April 2010 to the same month in the previous year, Rule 9.5 orders are down by 51.0% (74 orders), from 145 orders to 71 orders.

Safeguarding - KPI 3: Safeguarding assessments rated as satisfactory or higher

Target:	97%
Performance:	96.3%
Trend:	↑

Safeguarding is monitored through routine supervision, audits and appraisal using the Quality for Children (Q4C) performance management system. Q4C contains a standardised toolkit that line managers and quality improvement specialist managers use as the basis for their assessment of the quality of staff work.

All Cafcass practitioners will have a sample of their case files assessed through supervision at least twice within the financial year by their line manager. Staff members with a safeguarding assessment rated as inadequate are supervised in accordance with the performance and conduct policy.



Performance for this indicator has increased from the previous month's figure of 95.3% to 96.3%.

Best Performance: 16 service areas are achieving 100% this year to date.

Service Area Hotspots: Currently the numbers are too small to draw any significant conclusions. Service Area Hotspots will be identified in future reports.

Supporting Information

Nationally, 134 safeguarding assessments of practitioners have been carried out this year to date, with 129 or 96.3% rated as satisfactory or higher.

Safeguarding Checks

Requests for Local Authority checks in private law have been sent by Cafcass for 93.1% of service users in private law cases received in the year to date. The average time for Cafcass to send for Local Authority Checks is 4.0 working days from receipt of the case.

Requests for Police checks have been sent by Cafcass for 93.8% of service users on private law cases received in the year to date. The average time for Cafcass to send for Police checks is 4.1 working days from receipt of the case.

Safeguarding - KPI 5: Risk assessment duty rated as satisfactory or higher

KPI 5 will measure the quality of practice in fulfilling Cafcass' section 16A Children Act 1989 risk assessment duty. The commencement for recording of this indicator is to be confirmed.

Service User Engagement - KPI 4: Service users giving feedback express overall satisfaction with the service they have received from Cafcass

Target:	65%
Performance:	61.4%
Trend:	↓

Cafcass launched HearNow in December 2007 as a mechanism for collecting service user feedback. It is an electronic feedback questionnaire that is completed online.

From 1st December 2007 to 30st April 2010, we received 1,473 responses complete enough to be included in this analysis of overall satisfaction with Cafcass’ service. Of these responses, 226 children, aged 5-8 years, 441 young people aged 9-17 years and 806 adults completed the survey.

Of the 1,473 responses collected, 1,431 answered questions about their overall satisfaction with Cafcass’ service and of these 878, or 61.4% expressed a positive overall opinion. The confidence interval for this analysis is 4.1%, which is within the desired level of 5%. The confidence interval tells us that if the exercise were repeated one hundred times under the same conditions, the results would fall within 5% either side of our stated result on ninety-five of those one hundred occasions. A confidence interval of 5% is the standard point at which results can be considered universally representative.

18.9% of services users were either “not sure” or “didn’t know” their level of satisfaction with the level of work performed by their Cafcass practitioner. 19.7% of service users expressed dissatisfaction with Cafcass’ services.

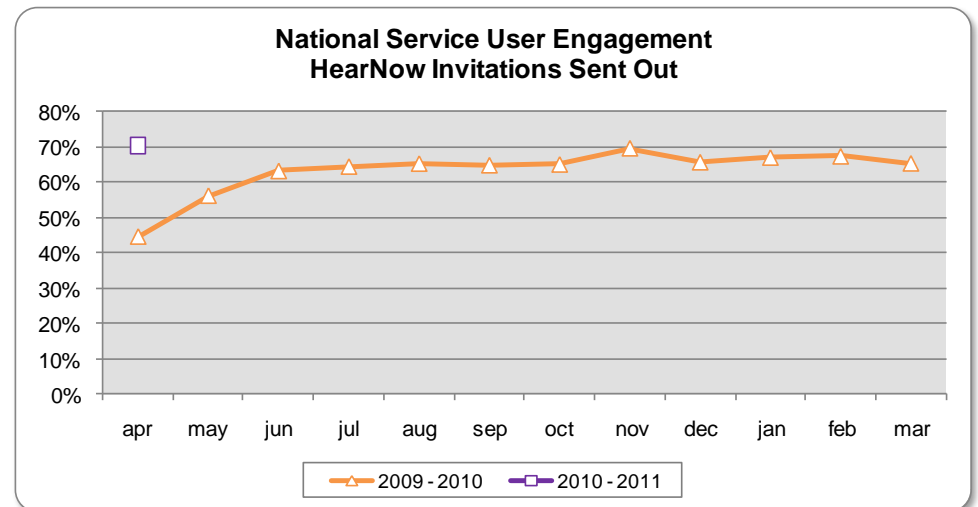
5 – 8 Years Old: Younger children (aged 5-8 years) who responded to the survey were most satisfied with Cafcass’ work, with 82.7% (187 children) reporting that their Cafcass workers’ were either “great” (57.5%, 130 children) or “ok” (25.4%, 57 children).

9 - 17 Years Old: Among young people (aged 9-17 years), 65.8% (289 young people) have reported being either “very satisfied” (40.8%, 177

young people) or “fairly satisfied” (25.8%, 112 young people) with the service Cafcass provided since the survey began.

Adults: Among adults, 52.1% (401 adults) have expressed satisfaction with our service, with 31.0% (239 adults) stating that they were “very satisfied” with our work and 21.1% (163 adults) being “fairly satisfied”.

The graph below displays the percentage of service users who are being given the opportunity to record their feedback via HearNow. The introduction of welcome packs in April 2009 initially increased the number of HearNow invitations sent to service users, although this has levelled off in recent months. Following feedback from staff, the contents of the welcome packs have been revised into a more simplified format, which was introduced in November 2009. The revised packs are expected to have a positive impact on the number of questionnaires that will be completed in the future.



APPENDIX 1 – Cafcass Service Area Map 2010/11



North Operational Area

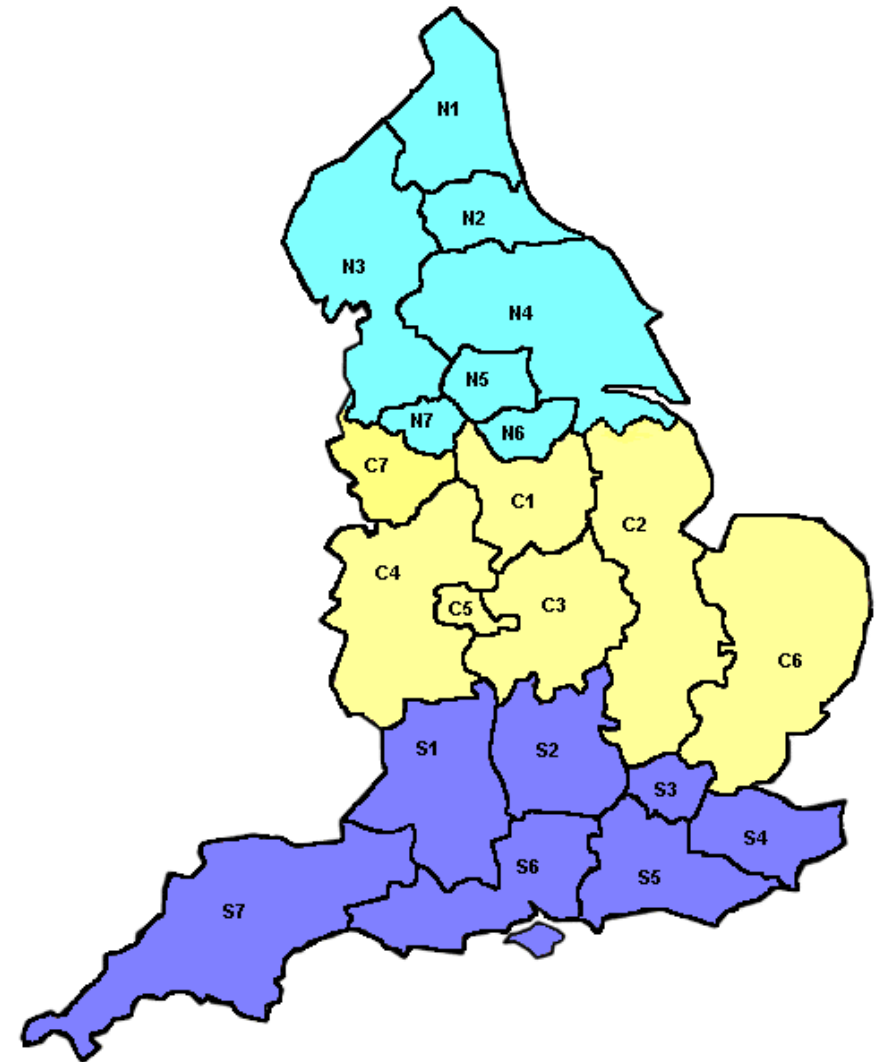
- N1:** North & South of Tyne
- N2:** Durham & Tees Valley
- N3:** Blackburn, Cumbria, Lancaster/Blackpool, & Preston
- N4:** Hull, South Humberside, & York
- N5:** Batley, Bradford, Leeds, & Wakefield
- N6:** Barnsley, Doncaster, Rotherham, & Sheffield
- N7:** Bolton, Manchester, Rochdale, & Stockport
- NIT:** North Intake Team

Central Operational Area

- C1:** Derbyshire & Nottinghamshire
- C2:** Bedfordshire/Hertfordshire, Lincolnshire, & Cambridgeshire
- C3:** Coventry, Leicestershire, & Northamptonshire
- C4:** Shropshire, Staffordshire, Stoke, & Worcestershire
- C5:** Birmingham & Black Country
- C6:** Chelmsford, Colchester, Norfolk, & Suffolk
- C7:** Cheshire, Liverpool, Southport, & St Helens
- CIT:** Central Intake Team

South Operational Area

- S1:** Avon, Gloucestershire, & Wiltshire
- S2:** Berkshire, Milton Keynes, & Oxford
- S3:** Greater London & High Court Team
- S4:** East & West Kent
- S5:** East & West Sussex, & Surrey
- S6:** Dorset, Isle of Wight, North Hampshire, Portsmouth, & Southampton
- S7:** Cornwall, Exeter, Plymouth, & Somerset



APPENDIX 2 – Cafcass Case Status and Stage Definitions

Case Status

Unallocated – This category should only comprise brand new cases.

Duty Allocated – This category comprises where we will both react to incoming information and also will take pro-active steps at appropriate points in time to review the status, needs and level of priority of the case.

Allocated – (substantive or fully allocated) cases where the named worker will both react to incoming information and take appropriate pro-active steps and, in addition, will undertake the work that is set out in the case plan, and also in accordance with the courts' requests/directions. A substantive allocation includes the production of the case plan and any required reports for the case. A substantive allocation is also allocation to an appointment of Children's Guardian by the court in s31 care, supervision and other relevant Public Law cases.

Case Stages

Private Law

Stage 1 – 'work to first hearing' (WTFH)

Stage 2 – 'work after first hearing' (WAFH), but where no report (further work) has been ordered.

- **2a** – Outstanding safeguarding checks **2b** – All safeguarding checks received

Stage 3 – Post-first hearing private law cases where further work/reports have been requested

- **3a** – Report is due in more than 10 weeks **3b** – Report is due in less than 10 weeks **3c** – Report is overdue

Stage 4 – Post-first hearing private law cases where further work/reports have been requested, and where all reports have been filed. These will be cases awaiting the outcome and where the need for active work has ended.

Public Law (Care)

Stage 1 – Pre-CMC hearing public law care cases. 45 calendar days from application date will be used as a proxy as not all CMC hearings are currently being added.

Stage 2 – Post CMC hearing (45 calendar days) but pre-final hearing and/or final legal output (outcome)

- **2a** – 45 calendar days to 29 weeks **2b** – 30 weeks to 49 weeks **2c** – 50 weeks to 79 weeks **2d** – 80 weeks or more

Stage 3 – Past final hearing and/or final legal output (outcome) entered in CMS. These will be cases awaiting final legal output (outcome) and/or administrative closure.

- **3a** – less than 4 weeks from last hearing entered in CMS **3b** – more than 4 weeks from last hearing entered in CMS

Public Law (Non Care)

Stage 2 – Post CMC hearing (45 calendar days) but pre-final hearing and/or final legal output (outcome)

- **2a** – 45 calendar days to 29 weeks **2b** – 30 weeks to 49 weeks **2c** – 50 weeks or more

Stage 3 – Past final hearing and/or final legal output (outcome) entered in CMS. These will be cases awaiting final legal output (outcome) and/or administrative closure.

- **3a** – less than 4 weeks from last hearing entered in CMS **3b** – more than 4 weeks from last hearing entered in CMS