

Cafcass Service Areas and Operational Management

A1: Tyneside and Northumbria
 Rehana Hanif, Assistant Director
 Suzanne Armstrong, Head of Practice

A2: Durham, Darlington, Teesside, North Yorkshire, York, Cumbria and Lancashire
 Rehana Hanif, Assistant Director
 Sue Simpson, Head of Practice

A3: Greater Manchester
 Hilary Barrett, Assistant Director
 Naomi Ferguson, Head of Practice

A4: South Yorkshire and Humberside
 Michelle Evans, Assistant Director
 Jo Sewell, Head of Practice

A5: West Yorkshire
 Michelle Evans, Assistant Director
 Michael Kemp, Head of Practice

A6: Hampshire and the Isle of Wight and Dorset
 Spencer Hird, Assistant Director
 Grant Williams, Head of Practice

A7: Avon, Gloucestershire, Wiltshire and Thames Valley
 Spencer Hird, Assistant Director
 Nirmala Dutta, Head of Practice

A8: Cornwall, Devon and Somerset
 Spencer Hird, Assistant Director
 Gentian Dyer, Head of Practice

A9: Cheshire and Merseyside
 Hilary Barrett, Assistant Director
 Vickie Brown, Head of Practice

A10: Leicestershire, Lincolnshire, Cambridgeshire and Rutland
 Clare Mayne, Assistant Director
 Anya Phillips, Head of Practice

A11: Nottinghamshire and Derbyshire
 Michelle Evans, Assistant Director
 Liz Leadbeater, Head of Practice

A12: Birmingham, the Black Country, Shropshire, Worcestershire, Staffordshire and Herefordshire
 Rachel Holmes, Assistant Director
 Michelle Hulme, Head of Practice

A13: Coventry, Northampton, EIT hub
 Rachel Holmes, Assistant Director
 Phil Beaumont, Head of Practice

A14: Essex, Suffolk, Norfolk
 Clare Mayne, Assistant Director
 Kirsteen Newton, Head of Practice

A15A: Greater London Public Law
 Richard Morris, Assistant Director
 Monique Lindsay, Head of Practice

A15B: Greater London Private Law
 Lolita Gerald, Assistant Director
 Danielle Dunbar, Head of Practice

A16: Surrey and Sussex
 Lolita Gerald, Assistant Director
 Alice Smith, Head of Practice

A17: Kent
 Richard Morris, Assistant Director
 Sarbjeet Bhambra, Head of Practice
 (Start date: 13 November 2023)

A18: Bedfordshire, Buckinghamshire & Hertfordshire
 Richard Morris, Assistant Director
 Dionne Martin, Head of Practice



National Director of Operations: Jack Cordery
Deputy Director of Operations: Marie Gittins
Deputy Director for Improvement: Sarah Parsons, Principal Social Worker
National Improvement Service: Barry Tilzey, Assistant Director and Susie Blamire, Head of Practice
National Development Programme (NIS), Dawn Goodwin, Head of Practice
Head of Business Services and National Business Centre: Steve Kerr
Head of Operational Process Improvement: Julia Dark